Thursday 15 September 2016		ITEM: 7
Health and Wellbeing Board		
"For Thurrock in Thurrock"		
Transformation Programme Update		
Wards and communities affected:	Key Decision:	
All	Not applicable	
Report of: Jeanette Hucey, Director of Transformation, Thurrock CCG		
Accountable Head of Service: Director of Transformation, Thurrock CCG		
Accountable Director: Mandy Ansell, Acting Interim Accountable Officer, Thurrock CCG		
This report is Public		

# **Executive Summary**

The Thurrock Transformation Plan: Delivering our Vision (January 2016), shared at the February Health and Wellbeing Board is now coming to life as we work through the finer detail of the programme.

Agreement to the proposed changes in how and where intermediate care will be delivered gained strong support from the public and stakeholders alike, and confidence amongst system partners on the programme's ability to deliver has been growing at pace.

We know that the key to successful delivery of our vision is the coordination of a range of out of hospital services which are based around local patient need as opposed to pre-determined service models, and prioritise domiciliary care packages over bed based care but offer bed based care where required.

This presentation serves to provide an update on progress to date, the timeline for delivery, and the linkage with the Success Regime and Mid and South Essex Sustainability and Transformation Plan.

# 1. Recommendation(s)

1.1 Comment on the progress update provided for information, as requested following the initial report to the Health and Wellbeing Board in February.

# 2. Introduction and Background

- 2.1 Towards the end of 2015 the Thurrock health and care system embarked on an ambitious piece of work to align its vision for older people (the Better Care Fund (BCF)) with the primary care transformation programme already underway.
- 2.2 The scope of this programme includes out of hospital adult care, and localising community and mental health (initially organic) in hospital adult care services "For Thurrock in Thurrock".
- 2.3 The focus has been on improving the quality and accessibility of service for the local population based on need (identified through health need, social need and deprivation analysis provided by Public Health), with a view to providing a more holistic model of locality based care closer to home for the local population.

# 3. Issues, Options and Analysis of Options

3.1 We know that the system is not currently set up to cope with the rapid growth in demand for health and care service. In developing our vision and the enhanced locality (neighbourhood) based teams, we will be in a better position to meet that demand.

#### 4. Reasons for Recommendation

4.1 To share progress and keep committee members informed.

# 5. Consultation (including Overview and Scrutiny, if applicable)

- 5.1 Healthwatch Thurrock led the initial phase of public engagement, which ran from 22 February to 31 March 2016 and included over 4300 contacts.
- 5.2 The next phase of engagement is due to comments on 22 August and will run for 6 weeks. Healthwatch Thurrock will again lead this phase of engagement.
- 6. Impact on corporate policies, priorities, performance and community impact
- 6.1 The programme supports delivery of the Thurrock Joint Health and Wellbeing Strategy 2016 2021.

### 7. Implications

### 7.1 Financial

Implications verified by: Ade Olarinde, Chief Finance Officer, Thurrock CCG

The programme includes an enhanced community offer funded through the BCF to support people in their own homes or in the community whenever possible. The funding was approved through the respective Local Authority

and CCG governance routes earlier in the year. This update outlines how the programme is now being mobilised.

# 7.2 Legal

Implications verified by: None Identified

# 7.3 **Diversity and Equality**

Implications verified by: Rebecca Price Community Development and Equalities Team

Full commitment is made to public, user and partner engagement to ensure that the service under development meets the current and future needs of those that require access. Members of Thurrock Coalition, the CCG, Healthwatch and Thurrock CVS have been involved with the development phase of the vision in addition to a Patient Champion and the Commissioning Reference Group.

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder

Thurrock's transformation programme is considered to be driving best practice by the Success Regime and as such forms the basis of the out of hospital care model within the Mid and South Essex Sustainability and Transformation Plan (STP). As a result Thurrock CCG have been asked to lead development and delivery of the out of hospital model with CCG colleagues across the STP footprint.

- 8. Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):
  - Thurrock Transformation Plan: Delivering our Vision January 2016
  - Thurrock Transformation Programme: Bringing our Vision to Life March 2016

(Attached for ease of reference at Appendix 2 and Appendix 3).

# 9. Appendices to the report

Appendix 1

Presentation: "For Thurrock in Thurrock" Transformation Programme Update

Appendix 2

Thurrock Transformation Plan: Delivering our Vision (January 2016)

Appendix 3

Thurrock Transformation Programme: Bringing our Vision to Life (March 2016)

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Thurrock Clinical Commissioning Group